

THE TRAINING PROGRAM ON PROGRAM & PROJECT MANAGEMENT

~ TO LEARN THE SYSTEM AND METHODS OF PROGRAM AND PROJECT MANAGEMENT

BASED ON P2M ~

Goal of this course

- ✓ Acquire the fundamental methods and basic application skills of project management used to manage a single project
- ✓ Familiarize themselves with “agile project management method”, an emerging variation of project management which is suited to software development, development of a highly innovative product or service, and stepwise corporate innovation where no model or prototype exists hence, it is difficult to define what to make from the beginning
- ✓ Learn the concept of program management at an advanced level which is gaining increasingly important roles for business competitiveness, innovation in a variety of sectors, and sustainability in global competition
- ✓ Enable the participants to obtain deeper understanding of roles of project managers and program managers in the contemporary fast moving economy and industry and the society



Course Director

Mr. Toru Kato

President of Project
Management
Association of Japan
(PMAJ)



Course Advisor

Dr. Hiroshi Tanaka

Ph.D. (France),
Dr.PM Hon. (Ukraine)
Past President of PMAJ

*Those participants who have successfully completed the training program and has been conferred AOTS's official certificate, will also be awarded International P2M Practitioner (IP2M) credential by Project Management Association of Japan.



◆ **Date:** From 13 January to 26 January, 2027

◆ **Target:**

- Directors, senior managers in companies and/or project leaders or managers who are in a position to plan and/or manage projects in the participant's country.
- Managers or staff of industrial promotion organizations and/or business associations who support local companies in facilitating project management.

***ODA Program Partly Subsidized by Japanese Government.**

◆ **Fee:** A part of this program partly subsidized by Japanese Government. Please see Program Outline for details.

◆ **Venue :** AOTS Tokyo Kenshu Center (TKC)

30-1, Senju-azuma 1-chome, Adachi-ku, Tokyo 120-8534
The Association for Overseas Technical Cooperation and Sustainable Partnerships (AOTS)

◆ **Application Deadline:** 19 October, 2026

◆ **Application to :** Nearest AOTS Alumni Society

◆ **Inquiry:** AOTS Overseas Cooperation Group I

✉ shouhei-au@aots.jp

Course Itinerary

※All lectures, discussions and project company visits will be conducted in English or Japanese with English interpretation.

Date	Morning (09:30 - 12:30)	Afternoon (13:30 - 16:30)
13 January (Wed.)	Administrative Orientation on the Training Program/ Opening Ceremony	Inaugural Lecture by the Course Directorate - Program & Project Management as Dynamic Management Paradigm & Methodology for Competitiveness, Innovation and Sustainability in 21st Century - Introduction to P2M Guidebook of Japan
14 (Thu.)	Lecture & Exercise : Project Management (1) Project Development and Front-end Planning before final Project Investment Decision	Lecture & Exercises : Project Management (2) Project Scope Management
15 (Thu.)	Lecture & Exercise : Project Management (3) Project's Schedule Development and Progress Management	P2M Case Study I (Guest Lecture) : Project Management (4) Enhancing Project Management through BIM (Building Information Modeling) empowered Front-Loading
16 (Sat.)	Day off	
17 (Sun.)	Day off	
18 (Mon.)	Interactive Theme Discussions : Project Management (5) Leadership & Communications in Projects	Lecture & Discussions : Program Management (1) Essence of P2M Program Management as an intermediate management unit purposefully linking corporate strategy pursuing higher corporate value, innovation and/or sustainability to front-line projects to deliver strategy via conceptualization, formulation, structure design, planning and implementation
19 (Tue.)	P2M Case Study II (Guest Lecture) : Program Management (2) - P2M Program Management Application to Hitachi's Nuclear Plant Business in Development and Marketing on SMR (Small Modular Reactor) - Manager and Engineer Development for P2M Program Minded Breakthrough in Project Thinking	Company Visit I [P2M Case study]
20 (Wed.)	Lecture & Exercises : Project Management (6) Agile Project Management – a variation edition of project management suited to development of highly unique product or software	Lecture & Exercises : Project Management (7) Project Cost Management & Project Risk Management
21 (Thu.)	P2M Case Study III (Guest Lecture) : Program Management (3) Lessons Learned from the “Kibo (Hope) Project” as a Japanese Component of the Global Space Shuttle Project: success factors of multi-national project teams and how achievement of space development projects is being translated into industrial and social welfare use	Company Visit II [P2M case study]
22 (Fri.)	Lecture & Exercises : Project Management (8) Project Resources Management, Quality Management and Project Stakeholder Structuring and Organization Management	Business Exchange Meeting with Japanese Companies Knowledge Sharing and business exchange among the PPTP Participant Team and Representatives of Japanese Companies by Way of Project Case Presentations and Following Roundtable Discussions
23 (Sat.)	Day off	
24 (Sun.)	Day off	
25 (Mon.)	Workshop : Full-day Program & Project Management Group Workshop Project (or program) development & planning and project management planning workshop, by trainee groups, along the instructor-given template on a group proposed project theme, e. g. a new plant/factory construction, developing sustainable new products services, introducing an energy saving/energy conversion/resource saving project, a green innovation project, an affordable social innovation project in community. The workshop will include presentations of group exercise results, instructors' feedback and grading	
26 (Tue.)	Lecture and Discussions : Project Management (9) Look-back Review of the Entire Course Focusing on 50 Essential Points	Class Discussions - All Participants' Feedback Comments - Class Resolution for a Better Tomorrow of Participant's Companies with P2M Course Completion Ceremony (from 16.00)

About Tokyo Kenshu Center, Training Location and Accommodation



- Home Away from Home -



Reception Desk



Guestroom



Classroom



Canteen at Dinner Time