

The Program on Corporate Management [PJCM]

-Learning from Ethos of Japanese Corporate Management-

1st – 15th March 2027

@AOTS Kansai Kenshu Center, Osaka Japan

Course Benefits

- 1. To understand the spirit of Japanese management by closely examining the essence.
- 2. To understand long-established Japanese family business enterprises and their efforts and innovations to perpetuate their enterprises.
- 3. To consider how to apply the management methods learnt in this course into own enterprises.

Number of participants

25 participants

Language

English
(sometimes with JP/Eng interpretation)

Fees

Participation fee will be partially subsidized by Japanese government. Please refer to “Estimate of PJCM” for details.

Participation Requirements

Participants should be owners, directors and executives of companies in the target countries. Senior managers who are responsible for organizational management may also be accepted.
*There are other participation requirements, please check the Program Outline of PJCM for more details.

Application Deadline

30 November 2026

Arrive by 30 November 2026 in Japan

Venue: AOTS Kansai Kenshu(training) Center

The training center provides training facilities and accommodations /meals for the training participants.
(7-5, Asaka 1-chome, Sumiyoshi-ku, Osaka, Osaka 558-0021)

Application to:

Nearest AOTS Alumni Society

Inquiry:

AOTS Overseas Cooperation Group I
Email : shouhei-au@aots.jp

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Course Director

Dr. Shinichi Ishii

Professor of International Business, Osaka Metropolitan University

Professor at Osaka City University Graduate School of Business Administration since 2010 and a professor at Osaka Metropolitan University Graduate School of Business Administration since 2023, his current position. Specializes in business administration and international business, and his current research topics include strategic alliances among firms and new product development management. From 2016 to 2019, he served as Executive Director (International Affairs) of the Japan Academy of Business Administration.

Schedule(Tentative)

*Program contents and schedule are subject to change.

Date	Morning		Afternoon
28-Feb. (Sun.)	(Arrival in Japan)		
1-Mar. (Mon.)	ORIENTATION/ OPENING CEREMONY		[PRESENTATION & DISCUSSION] Sharing Management Issues and Training Objectives of participants
	[LECTURE] Course Overview/ Spirit of Japanese Management		
2-Mar. (Tue.)	[VISIT] 5S and Management		[LECTURE] 5S (cleaning activities) Habituation and Management
3-Mar. (Wed.)	[LECTURE & EXERCISE] Exercise for Making a 5S Implementation Plan		[ONLINE LECTURE] 5S Management Case in an Overseas Company
4-Mar. (Thu.)	[LECTURE] Spirit of Japanese Entrepreneurs		[VISIT] Case Study of Japanese Entrepreneurship
5-Mar. (Fri.)	[LECTURE] Skill Succession and Family Business		[MEETING] Business Exchange Meeting with Japanese Companies
6-Mar. (Sat.)	Day off		
7-Mar. (Sun.)	Day off		
8-Mar. (Mon.)	[LECTURE] Management of Japanese Companies in Different Cultures		
9-Mar. (Tue.)	[LECTURE] Cases of Global Collaboration of Japanese Companies		
10-Mar. (Wed.)	Study Tour	[VISIT] Case Study of Development Planning for Successor based on Management philosophy	[VISIT] Case of Skill Succession and Family Business
11-Mar. (Thu.)		[VISIT] Case Study of 5S and Digital Transformation (DX)	[VISIT] Japanese-Production Systems
12-Mar. (Fri.)	[LECTURE] Basic Concepts and Features of the Amoeba Management		
13-Mar. (Sat.)	Day off		
14-Mar. (Sun.)	Day off		
15-Mar. (Mon.)	[LECTURE & PRESENTATION] Final Report Presentation/ Closing Ceremony		
16-Mar. (Wed.)	(Departure from Japan)		

Please review the “Program Outline & Participation Requirements of PJCM” dated September 2026 for application details.