

The Program on Productivity Improvement Utilizing Creativity at the Gemba [PICG]

- ◆ Date : **21 November –4 December 2025 (14 days)**
- ◆ Venue : **AOTS Kansai Kenshu Center (Osaka)**
- ◆ Target Participants : Managers, plant managers, senior managers, etc. at manufacturing sites in developing countries who are responsible for improving productivity in the manufacturing industry.
- ◆ Deadline: **25 August 2025 (Mon.)**

Course Benefits

1. To think about productivity on the manufacturing site and learn about the focus, ideas and specific methods of improvement to reveal added value and waste and create maximum value with minimum resources.
2. To improve participants' practical improvement skills by experiencing improvement methods such as operation improvement, improvement of layout and flow lines, process improvement and levelling and Karakuri Kaizen® and IoT through simulated production lines and exercises.
3. To deepen understanding of productivity improvement initiatives practiced in Japanese companies, such as 5S, worksite improvement, Karakuri Kaizen® and IoT utilization.
4. To think specifically about how to make improvements to the challenges they face at their own company after participants' return by referring to the methods and examples learnt in this program through the exchange of views with participants, Q and A session with the lecturers and a summary from the lecturers.

Application to:

Nearest AOTS Alumni Society

Inquiry:

Overseas Cooperation Group I, AOTS

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Program Director

Dr. Kentaro Minagawa
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Ph.D. in Engineering, Osaka Institute of Technology, Japan
Over the past 10 years, he has lectured at AOTS extensively, mainly in production management training courses.
His practical lectures through exercises and company case studies are highly regarded.

Schedule (Tentative) ***Whole program will be conducted in English or Japanese with translation into English.**

Date	AM	PM
20 Nov (Thu)	(Arrival in Japan)	
21 Nov (Fri)	Orientation, Opening Ceremony	[Lecture & Exercise] Productivity Improvement through Elimination of Muri, Muda, Mura and Gemba Kaizen (1)
22 Nov (Sat)	[Exercise] Productivity Improvement through Elimination of Muri, Muda, Mura and Gemba Kaizen (2)	
23 Nov (Sun)	Day off	
24 Nov (Mon)	Day off	
25 Nov (Tue)	[Lecture] Know-how to continue 5S Activities at Production Sites	[Visit] Case of 5S and Kaizen Activities
26 Nov (Wed)	[Lecture] Basics of Karakuri Kaizen®	
27 Nov (Thu)	[Exercise] Practical training of Karakuri Kaizen® (1)	
28 Nov (Fri)	[Exercise] Practical training of Karakuri Kaizen® (2)	
29 Nov (Sat)	Day off	
30 Nov (Sun)	Day off	
1 Dec (Mon)	[Visit] Case of LCIA	[Visit] Case of Karakuri Kaizen® (1)
2 Dec (Tue)	[Lecture & Exercise] Utilization of IoT in Production Sites	
3 Dec (Wed)	[Lecture] Action Plan Presentations(1)	[Visit] Case of Karakuri Kaizen® (2)
4 Dec (Thu)	[Lecture] Action Plan Presentations(2) Training Summary and General Questions, Closing Ceremony	
5 Dec (Fri)	(Departure from Japan)	

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