AOTS

Invitation Program for Leaders of Employers'Organizationsand Successful Former Participants [EREF]Endorsed by Employers Confederation of the Philippines

COUNTRY AND CANDIDATE

EMPLOYMENT

UNEMPLOYMENT RATE – 4% TOTAL EMPLOYED - 49.2M **UNDEREMPLOYMENT – 11.2** LABOR PARTICIPATION - 64.8%

CHALLENGE

Brain drain – health sector **Rural-Urban Migration** Farm-to-Market

POPULAR INDUSTRIES

Agriculture Information & Comm Technology Education Health

FOCUS 2023-2028

Energy | Logistics | Connectivity Upskilling and Retooling



Beverages Philippines Inc.



11

Years Human Resources AOTS

2021

AOTS ERHR1

ASIAN INSTITUTE OF MANAGEMENT

2022 2024

Master in **Development** Management

Adjunct Faculty Asian Institute of Management Human Capital Mgt Course



AOTS EXPERIENCE





CULTURE IN DEPTH

Low unemployment rate Low Context Flexible Job Types High Commitment Rapid Post-War Development Low Engagement Highly Industialized (4th) Strong Belongingness **Psychological Contracts**



AWARENESS

High Productivity Lower Cost of Production Streamlined Processes **Continuous Improvement** Competition with Cooperation Sustainable IR Practice





KAIZEN





NEXT STEPS



STANDARDIZE AND REORGANIZE FLAWED PROCESSES



DEVELOP PROGRAMS FOR COMMITMENT AND ENGAGEMENT FOLLOW THRU WITH SUSTAINABLE

ENGAGEMENT



REVISIT EXISTING POLICY CONSTRAINTS



CHAMPION PRIORITY PROGRAMS

DOCUMENT | SUSTAIN | INSTITUTIONALIZE

Bayanihan Awards Progression

Labor landscape vicious cycle

Volatile Labor Landscape Mistrust of Unions towards Management Channels of Communication funneled heavily through unions than to immediate superiors Petty concerns being bottled until it escalates to pressing and sensationalized problems

Gaps in EE and ER
Relationships widen
Leadership starts viewing
unions as hindrance to
productivity

Incidence of Labor unrest and disputes leading unions to adversarial engagements with management



BAYANIHAN AWARDS

Short Term Outcomes

Developed culture for documentation

 Initiated conversations for viable programs aimed at addressing basic concerns

Developed sustainable channels for communication

 Sites subscribed to an agreed platform and structure aligned with company design and NCMB guidelines

Institutionalized support for initiatives aimed at cooperation

- Created awareness for leadership to address funding requirements
- Created business case to have a continuous program

Medium Term Outcomes

Established presence for sustained participation in the NCMB search • Attended and placed as finalist for 2 consecutive biennial cycles

Streamlined process for communication delivered with clarity and strong purpose • Made relations stronger through timely and routine touchpoints between individual and national internal programs for cooperation

Determined measures and validated proof of concept to sustain budget requirement for at least 5 years

 Funded awards seasons with graduating prizes attuned to needs and heightened entertainment and engagement

Long Term Outcomes

Recognized as industry stalwart for best practices in cooperation programs

 Programs developed impact internal clients and immediate community

Standardized approach to lively and cooperative communications

 EE and ER collaboration created greater leverage points for addressing quality of life for employees

Company initiatives garnered international recognition and support

- Funding becomes second nature
- Programs launched within the system mimicking CCBPI standard

Little to no labor disputes eliminating gaps in communication, strained labormanagement relations, and mistrust

Strong positive labor climate with an outward effect to immediate communities and improved quality of life for employees





44 of 55

Unions Joined

+22 vs 2021

CLOSED 55 of 55 CBAs in PH Coca-Cola History



Total entries onto Awards Search for Best LMC

Regional finalists

National Winners







/pôrt/ (program development) adapting a completed version of the **model** from one platform to another

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